

GM HEALTH AND CARE BOARD

MINUTES OF THE VIRTUAL MEETING HELD ON 30 JULY 2021

Bolton Council	Rachel Tanner
Bury Council	Geoff Little
Manchester CC	Councillor Richard Leese (Chair)
Oldham Council	Councillor Zahid Chauhan
Rochdale Council/HMR CCG	Steve Rumbelow
Salford CC	Mayor Paul Dennett Tom Stannard
Stockport MBC	Councillor Jude Wells Pam Smith
Tameside Council	Councillor Brenda Warrington
Trafford Council	Councillor Jane Slater Sara Saleh
Wigan Council	Councillor Keith Cunliffe Alison Mc Kenzie-Folan
Manchester Health and Care Commissioning	Ruth Bromley
Oldham CCG	Mike Barker
Salford CCG	Tom Tasker
Stockport CCG	Andrea Green
Tameside & Glossop CCG Trafford CCG	Muhammad Imran
Wigan CCG	Craig Harris
GM Mental Health NHS Trust	Rupert Nichols
MFT	Kathy Cowell
Northern Care Alliance NHS	Michael Luger

Pennine Care NHS FT	Daniel Benjamin
Salford NHS FT	Chris Brookes
Stockport NHS FT	Tony Warne
Tameside NHS FT	Jane Mc Call
The Christie	Chris Harrison
Wrightington, Wigan & Leigh NHS FT	Mark Jones
Director of GM Mayors Office	Kevin Lee
GM Mayor	Andy Burnham
GMCA	Eamonn Boylan Julie Connor Lindsay Dunn Andrew Lightfoot
GM Joint Health Scrutiny Members and Substitutes	Councillor Tanya Burch Councillor Shazia Butt Councillor Ronald Conway Councillor Dickie Davies Councillor Keith Holloway
GM Health and Social Care Partnership Team	Laura Conrad Sarah Price Janet Wilkinson
NWAS	Angela Wetton
Primary Care Board	Janet Castrogiovanni Tracey Vell
Provider Federation Board	Martyn Pritchard

HCB 16/21 APOLOGIES

Apologies for absence were received from the following;

Asad Ali (Tameside & Glossop CCG), Councillor Daalat Ali (Rochdale MBC), Councillor Susan Baines (Bolton Council), Rob Bellingham (GM JCT), Tim Dalton (Wigan CCG), Chris Duffy (HMR CCG), Mark Fitton (Stockport Council), Andrew Furber (PHE), Baroness Beverly Hughes (GM Mayor's Office), Karen James (Tameside & Stockport NHS FT), Councillor John O'Brien (Chair

GM JHS), Fiona Noden (Bolton NHS FT), Councillor Arooj Shah (Oldham Council), Roger Spencer (The Christie), Sara Todd (Trafford Council), Liz Treacy (GMCA), Alex Whinnom (GMCVO) and Ian Williamson (Manchester HCC).

HBC 17/21 CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS

Councillor Richard Leese welcomed all to the virtual meeting of the GM Health and Care Board and explained that due to the sudden death of Bolton Council Leader, David Greenhalgh, the Board would only consider the report on the proposed governance model and architecture of the new Greater Manchester health and care system. A minutes silent reflection would conclude the meeting to offer and pay respect to both Councillor Greenhalgh and Professor Dr Kailash Chand who had also passed away suddenly earlier that week.

Leading tributes to Councillor David Greenhalgh, the Chair reflected on the warm accolades offered and the cross party respect for his role in leading Bolton, his engagement in GM as the only Conservative leader and the responsibility and achievement in managing the Culture portfolio. His support for GM devolution and governance in relation to health and care was also recognised. On behalf of GM, Sir Richard acknowledged that David would be sadly missed as a friend and proactive colleague to many. Thoughts and sympathies were offered to David's family, friends, colleagues and Bolton.

Rachel Tanner, Managing Director, Bolton Integrated Care Partnership (ICP) and Director Adult Services (DASS), Bolton Council thanked Sir Richard for his words of comfort and spoke about the shock being felt by many at the sudden loss of David. He was recognised as an exemplary leader who had served Bromley Cross, Bolton Council and Greater Manchester with utter dedication and passion. She spoke about his brave leadership throughout the pandemic, particularly when Bolton had come under intense scrutiny. His passion for culture and arts was recognised along with his role in leading the portfolio in GM. His gratitude and love for the NHS was displayed by his dedication to the GM Partnership along with health and care integration in Bolton. Tributes had recognised that David was a fair, inclusive, warm hearted and committed leader and was known for his wit and jovial character. For all those reasons Councillor David Greenhalgh would be fondly remembered and never forgotten.

The Chair highlighted that many in GM would have been saddened to hear about the passing of the enormously popular and committed GP Professor Kailash Chand earlier in the week. Kailash had been a GP in Ashton Under Lyne for 25 years and had been the first Asian to be elected as honorary vice-president and deputy chair of the council of the British Medical Association, representing more than 150,000 doctors in the UK.

He was renowned for his longstanding service to the NHS, for which he received an OBE and was a fearless defender and staunch supporter of the National Health Service. His impact across GM and the rest of the country was immense and on behalf of the Board sincere condolences were offered to the family, friends and colleagues, many of whom were present at the meeting.

Councillor Brenda Warrington, Leader Tameside Council thanked Sir Richard for his condolences and spoke about her feelings of shock and sadness at the unexpected news of Kailash's sudden passing. His many talents were acknowledged along with his role which was steeped within the NHS along with his fearless campaigning against privatisation. The love and respect for him by his patients past and present, long after his retirement for all his help and support as their GP was acknowledged. His daily messages and thoughts for the day were regarded as personal and poignant by many and his sincerity towards family and many friends would be greatly missed. Councillor Warrington advised that Kailash was also a current member of the Council of Governor's at Tameside & Glossop NHS FT at the time of his passing and a Tameside resident. Condolences and support were offered to his family, especially his son.

GM Mayor, Andy Burnham echoed the reflections provided for both Councillor David Greenhalgh and Professor Dr Kailash Chand. He acknowledged their personal warmth, innate kindness and complete commitment to Greater Manchester. David was described as a leader that recognised place ahead of politics who had led Bolton and the culture and arts sector across GM through some difficult challenges over the last 18 months. His warm, generous and collegiate nature would be hugely missed and the Mayor offered Bolton his sympathy and support in their tragedy. Kailash had been a personal and close friend of the GM Mayor who had supported him throughout his political career since first meeting 15 years previously. His accolades of 'Dedicated Doctor of the Year' and 'GP of the Year' was acknowledged to be testament of his commitment and kindness to the people of Ashton, Tameside and Greater Manchester. His broader role in leading the Manchester and India Partnership and more recently proposing the formation of the Race Equality Panel for GM of which he was a member were recognised. The Mayor reflected on the last message he received from Kailash and likened it to the difficulties currently being faced by the NHS.

Dr Tracey Vell, Associate Lead in Primary and Community care GMHSCP spoke of her sadness and paid tribute to the accomplishments during his amazing career of her dear friend and mentor Dr Kailash Chand. She described him as a respected colleague by all in general practice who was a leading, embodied spiritual leader. His support and advice to the GP Advisory Group as GM adopted health and care devolution was acknowledged. Moreover, he was described as a kind and eloquent man who was fearless in his beliefs for a National Health Service without commercialisation. Support and condolences were extended to his family, friends and colleagues for the fearsome campaigner of race and those without a voice who would never be forgotten.

Councillor Zahid Chauhan, Oldham Council reflected on his time knowing Kailash and the profound impact he had on him as a medical student. He spoke of the encouragement, support and the positive challenge he had offered him personally. He was described as a defender of the NHS and the rights of those who accessed services and whose life should be celebrated.

The Chair thanked everyone who had provided tributes on the loss of two remarkable individuals which would be felt by Greater Manchester and the people. The lessons they had provided would be remembered and reflected in the behaviour across health and care in GM.

HCB 18/21 PROPOSED GREATER MANCHESTER GOVERNANCE

The Chair introduced the report and advised members it had been endorsed the previous day by the GM Health and Social Care Partnership Executive Board who had recommended that a pragmatic approach be adopted to enable progress ensuring that regular review was undertaken to adapt and change accordingly.

Sarah Price, Interim Chief Officer, GMHSCP, advised the emerging proposals for the governance model and architecture of the new Greater Manchester health and care system had been developed by the governance task and finish group, supported by Mike Farrar who had been working with GM towards the establishment of the GM Integrated Care System (ICS). In addition, there had been wider system engagement throughout workshops held during June which had also played an important part in developing the proposals.

Whilst it was acknowledged the legislation had not yet been agreed, it was anticipated that the national requirements would allow GM to develop a model with flexibility which held partnership at the heart of the proposals and the role of the Board in driving health and social care devolution was recognised. The new arrangements proposed would ensure a strong focus on partnership to enable the continuation of the devolution journey. An overview of the new arrangements and roles of the respective boards was provided.

In support of the proposals, principles and desired outcomes, members requested that the governance structure did not become overly complex and bureaucratic, particularly where there were proposed additional GM structures that had not been mandated nationally. Moreover, there was greater emphasis on the wider determinants of health and building back fairer in GM to reduce health inequalities and improve health outcomes. The role of localities and neighbourhoods to develop flexible plans and boards to manage and address specific concerns was emphasised along with an outline of the financial accountabilities of the proposed governance arrangements.

Whilst it was recognised there was a requirement to move at pace ahead of the implementation of shadow arrangements prior to full enactment on 1 April 2022, assurance was requested that both the newly appointed ICS Chair and Chief Executive would have the opportunity to provide their input regarding governance proposals once appointments were confirmed. It was acknowledged that their contributions would be welcomed and it was anticipated that they would also regard the proposals as a further prospect to continue onto the next stage of the health devolution journey.

In approving the proposals, members acknowledged that there had to be a starting point and accepted the governance may first appear complex whilst developing shadow arrangements. It was agreed that a review period should be incorporated which would enable the flexibility to adjust and adapt accordingly as the shadow arrangements were established. The importance of building relationships across boundaries to tackle issues and develop trust was recognised along with the duty to collaborate as a system.

RESOLVED/-

1. That proposals for governance set out in the report be approved and adapted.
2. That the ambition to establish the arrangements in shadow form from 1 October 2021 be supported.

HCB 19/21 MINUTES SILENCE

The Chair invited members to observe a minute's silence to conclude the meeting to mourn the loss and reflect on the lives of both Councillor David Greenhalgh and Dr Kailash Chand.

HCB 20/21 DATES OF FUTURE MEETINGS

To be arranged and advised.